

NCC and CCG Joint Commissioning Intentions 2016/17 v5

HWB Strategy Outcome	Commissioning Activity and Scope	Rationale	Key Milestones	Lead	Director Sponsor	Year End Outcome – where will we be?	Finances
People in Nottingham adopt and maintain Healthy Lifestyles	<p>Bulwell & Bulwell Forest Self Care <u>Pilot Project</u></p> <p>The pilot project is currently underway and due to be completed in January 2017. Evaluation will identify the most effective elements of the pilot for roll-out across the City.</p>	Self-care enables people to remain independent of services for as long as possible by managing long term conditions and/or delaying the onset of ill-health.	<ul style="list-style-type: none"> • Pilot project ends January 2017 • Final evaluation report due March 2017 	Rachel Jenkins	Jo Williams	Evidenced successful elements of the pilot will be identified for City wide roll-out.	Circa £370k (Excludes costs for Click Nottingham Pilot & Enablement Gateway Team)
People in Nottingham will have positive Mental Wellbeing and those with Serious mental Illness will have good physical health	<p>Integrated Mental Health Pathways <u>SCR</u></p> <p>Requires scoping. Opportunity to consider whole system support from inpatient mental health services through to community based accommodation and support.</p>	Overall performance of MH provision is not well understood. Commissioning activity to date has not looked across areas of provision or produced joined-up plans. This is an opportunity to explore integration, particularly integration of physical and mental health in care delivery. Increase in MH presentations in	<p>Subject to initial scoping and further development of model.</p> <ul style="list-style-type: none"> • Scope – March 2016 • Review arrangements and governance – April 2016 • Research and engagement – April to June 2016 • Development of model – July/Aug 2016 • Plan for procurement agreed (and 	Rachel Jenkins	Jo Williams	<p>Cross system plan for provision of MH services aligned to priorities in the Wellness in Mind Strategy.</p> <p>Further outcomes (i.e. design of services and award of contracts) subject to plan.</p>	Circa £1.7m pa (NCC contracts)

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		<p>general needs homelessness services. Initial 3 year contract term for supported accommodation due to expire at the end of 16/17.</p>	<p>approval) September 2016</p> <ul style="list-style-type: none"> • Procurement to commence October/November 2016 <p>Implementation from April 17</p> <p>MH integration Steering group will map MH service delivery across the City and identify key areas for integration by June 2016 Work plan for prioritised areas for 16/17 will be agreed by June 2016 (Timelines are CCG only and may need to be revised to integrate NCC)</p>				
	<p>Future in Mind Transformation Plan (including CAMHS work) <u>Implementation Plan</u></p> <p>Promoting resilience, prevention and early</p>	<p>Future in Mind is Government Guidance on promoting, protecting and improving children and young people's</p>	<p>(34 point action plan available)</p> <ul style="list-style-type: none"> • Promoting whole school approaches to promoting MHWB April 16- March 17 	<p>Lucy Peel Sarah Quilty Charlotte Reading</p>	<p>Katy Ball Helene Denness Lucy Anderson</p>	<p>Delivered Yr 1 objectives.</p>	<p>TBC</p>

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	<p>intervention Improving access to effective support Care for the most vulnerable Accountability and transparency Developing the workforce</p>	<p>mental health and wellbeing. All areas have been asked to baseline their provision and submit an action plan. Supportive funding has been made available nationally.</p>	<ul style="list-style-type: none"> • Develop and implement care bundles across the CAMHS pathway by Dec 16 • Increase capacity in the system to support more CYP by March 16 • Develop a website for CYP by June 16 • Review Crisis and Intensive Home Treatment Service by Sept 16 <p>Review support to vulnerable groups (tbc)</p>				
<p>There will be a Healthy Culture in Nottingham in which citizens are supported and empowered to live healthy lives and manage ill-health</p>	<p>Integrated Commissioning of health and social care provision <u>SCR</u></p> <p>Establish a pooled budget for adult health and social care services.</p> <p>This will include developing a section 75 partnership agreement to describe the governance,</p>	<p>Supports integrated care.</p> <p>More effective and efficient cross agency commissioning</p>	<ul style="list-style-type: none"> • Develop new Section 75 agreement – September 2016 • Agree integrated commissioning arrangements • Agree governance arrangements • Agree risk share arrangements • Develop performance 	<p>Jo Williams Colin Monkton Maria Principe</p>	<p>Candida Brudenell Dawn Smith</p>	<p>Pooled budget in place supported by a section 75 partnership agreement</p> <p>Three year savings plan agreed and being implemented</p>	<p>Circa £300m joint budget. £100m NCC Includes all ASC services and purchasing budgets. £200m CCG funding</p>

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	commissioning and risk share arrangements.		management metrics • Develop savings plan- July 2016				
	<p>Integrated 0-5 Children's Teams <u>SCR</u></p> <p>Health Visitors, Family Nurse Partnership, Breast Feeding Peer Supporters, Early Help Team, Children's Nutrition Team,</p>	Maximise the potential of commissioned services; Health Visitors, FNP, Breast Feeding Peer Supporters and internal Early Help Service to work in an integrated way with a shared outcomes framework.	<p>From April 16,</p> <ul style="list-style-type: none"> • Joint Venture Governance Structure is established and a model for the delivery of the integrated service specification is developed. • Implementation date to be agreed by partners depending on whether a procurement process needs to be undertaken. 	Chris Wallbanks Bobby Lowen Charlotte Reading	Candida Brudenell Sally Seeley Katy Ball Helen Blackman Lucy Anderson	0-5 children's teams are established, aligned to the 8 Care Delivery Group areas and delivering the specification.	Circa £14m which includes contracts for services in scope plus cost of internal service
	<p>Effective Personal Care at Home <u>SCR</u></p> <p>Review of Homecare system including Framework provision and role of internal provision. Aim to align with Notts County provision and potential for joint</p>	Current System does not have enough capacity and is under increasing pressure. Current Framework expires Dec 2017.	<ul style="list-style-type: none"> • Model agreed Jan '17 • ITT April '17 • Award contract Jul '17 Commence Sep/Oct '17 	Michael Rowley Claire Kent Jo Williams	Colin Monckton Hazel Wigginton	Model agreed and tender in progress	Circa 13.7m pa Includes internal services

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	commissioning						
	<p>Enhanced Whole Life Choices for People with Needs and Disabilities (Incorporating the Transforming Care Programme and the SEND Reforms) <u>SCR</u></p> <p>A Whole Life Disability Programme has started. This looks at the needs of children and adults with learning and physical disabilities. It incorporates the work of the adult learning disability review, the Special Educational</p>	<p>Continuation of 15/16 review – area of high spend – Transforming Care Fast Track requirements Legislative change, demographic increase and potential for budget pressures, partnership work</p>	<ul style="list-style-type: none"> • Short break services ITT March 16 • Review of residential short breaks May 16 (TBC) • New services in place Sept 2016 • New staffing assessment model Aug 16 • Implementation of Whole Life Disability Programme April 16 onwards • New Fast Track Transforming care Model in place April 16 onwards 	<p>Clare Gilbert Theodore Phillips Charlotte Reading</p>	<p>Katy Ball Sally Seeley Pat and Sarah Fielding</p>	<p>Agreed work programme and key priorities for Whole Life Disability Programme</p>	<p>Circa £5m pa based on current NCC adult and children’s WLD contracts. This does not include wider purchasing budgets</p>
	<p>Carers’ Provision <u>SCR</u></p> <p>Review of current carer</p>	<p>Reconfiguring of carer services to increase alignment and support BCF</p>	<ul style="list-style-type: none"> • Joint Strategic Commissioning Review by NCC and CCG 	<p>Lisa Lopez/ Gemma Markham</p>	<p>Colin Monckton Katy Ball Hazel</p>	<p>New services in place ready to commence. Work taking</p>	<p>Circa £451k pa based on NCC</p>

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	services commissioned by CCG and NCC	arrangements Services need to align better to Care Act requirements	<ul style="list-style-type: none"> completed June 2016 • New service model developed May/June 2016 • Aligned/joint commissioning of new services to take place from August 2016 • New services in place April 2017 		Wigginton	place with Health and Social Care providers to integrate carers into the planning and support for the cared-for citizens.	contracts £1.05m pa CCG funding
	<p>Integrated 5-19 Young People's Teams <u>SCR</u></p> <p>Scope to be confirmed with partners and consideration given to internal and external contracts relating to the 5-19 age range.</p>	To extend the integration begun by the 0-5 children's teams and maximise the potential of integrated delivery for 0-19s	<ul style="list-style-type: none"> • Timeline to be agreed by partners and dependent on whether a procurement process was undertaken for 0-5 integrated services 	Chris Wallbanks Bobby Lowen Charlotte Reading	Candida Brudenell Sally Seely Katy Ball Helen Blackman Lucy Anderson	To be agreed by partners	Circa £1.5m this covers the community nursing 5-19 contract only at this stage
	<p>Assistive Technology expansion <u>SCR</u></p> <p>Integrate existing assistive technology (AT) services (Telecare and Telehealth) into a single service.</p>	Remove duplication and confusion. Build on positive findings of external evaluation. Support self-care for citizens	Integrated Service established by October 2016	Dave Miles	Colin Monckton Jo Williams	New services in place	Circa £1.015m pa BCF

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	<p>Develop an AT commercial service.</p> <p>Provide clinical hub video conferencing support for care home residents.</p> <p>Develop new AT initiatives.</p>	<p>Reduce admissions from care homes</p> <p>Harness new technologies.</p>	<p>Commercial service established by April 2017</p> <p>Clinical hub operational by October 2016</p> <p>Ongoing</p>				
	<p>Universal and Early Help Pathway for 5-19s defined in Nottingham. <u>Linked to SCR</u></p> <p>Scope to be confirmed with partners and consideration given to internal and external contracts relating to the 5-19 age range. Schools not directly in scope but the analysis of what works and recommendations for delivery will be made available to them.</p>	<p>Following on from the 0-5 pathway of services, this next phase will focus on the Universal and Early Help services and interventions available to 5-19 year olds to enable a completely revised 0-19 pathway to be developed through the strengthening of evidence-based approaches</p>	<ul style="list-style-type: none"> • Analysis reviewed by July 16 • Recommendations completed by September 16 • 5-19 Pathway developed by October 16 • Integrated service specification completed by December 16 (<i>Procurement or alignment decision required</i>) 	<p>Chris Wallbanks</p> <p>Bobby Lowen</p> <p>Charlotte Reading</p>	<p>Candida Brudenell</p> <p>Sally Seeley</p> <p>Katy Ball</p> <p>Helen Blackman</p> <p>Lucy Anderson</p>	<p>Early Help Pathway 0-19 defined. Evidence-based programmes recommended for delivery. Integrated service specification for 5-19 completed. Universal and</p>	<p>N/A</p>
	<p>Hospital Substance Misuse Care Team <u>SCR</u></p> <p>Hospital Liaison Service (Framework) Rapid</p>	<p>Alignment of current two services through tendering will allow for more streamlined and</p>	<p>Timescales are to be confirmed. Funding issues are currently being resolved and additional funding</p>	<p>Ian Bentley</p>	<p>Katy Ball</p> <p>Christine Oliver</p>	<p>Misuse Care Team procured and operational</p>	<p>Circa £200k pa</p>

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	Response Liaison Psychiatry Substance Misuse Element (NHT – CCG commissioned)	effective service (including covering more wards) with reduced duplication	to provide an even more holistic service (covering ED) is sought through Vanguard				
	<p>Social Prescribing <u>SCR</u></p> <p>Review the model currently included in the Self Care pilot to develop and implement a City wide social prescribing model that integrates physical and mental health social prescribing needs.</p>	Social prescribing is an effective tool that can have a massive positive impact on people's wellbeing, self-esteem and overall quality of life.	<ul style="list-style-type: none"> • Scope and map national models and good practice – May '16 • Agree integrated social prescribing model for the City – June '16 Pilot integrated model – start Sept '16 	Rachel Jenkins	Jo Williams	Integrated social prescribing model agreed and pilot underway for evaluation.	Circa £1k (expansion planned full value to be confirmed)
<p>Nottingham's Environment will be sustainable: supporting and enabling its citizens to have good health and wellbeing</p>	<p>Provision of housing related support services for citizens at risk of social inclusion <u>SCR</u></p> <p>Review of current contracts providing supported housing projects and related Independent Living Support Services</p>	Understanding impact of LHA cap and other social housing changes. Delivering significant on going efficiencies	<ul style="list-style-type: none"> • Undertake analysis of current services- June 2016 • Develop new operational models Sept 16 • Issue ITT Oct 16 • New services in place April 17 	Dave Miles	Colin Monckton Jo Williams	New services in place	Circa £4.3m